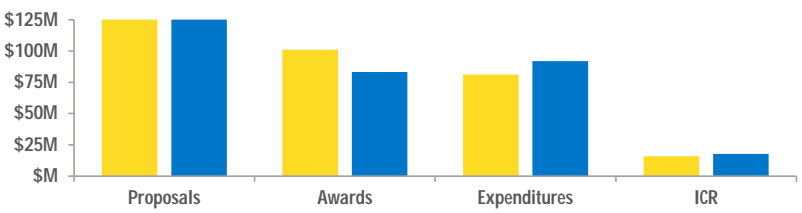


College of AHSS*							

* College of AHSS includes Humanities Center **College of Business includes SBDC *** Provost includes: PCS, ISED, Library, OIP, OIT, Grad Studies, Honors & VPAA
 **** VPRED includes OTC & OPD ***** HEERF Funds (Cares Act)

Proposals	\$183,735,336	\$174,289,650
Awards	\$101,127,600	\$83,153,904
Expenditures	\$81,110,845	\$91,928,652
ICR	\$15,835,820	\$17,817,980
Effective ICR Rate*	24%	24%

*Effective ICR Rate = (ICR/(Expenditures-ICR))



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